



INDEPENDENT THEMATIC EVALUATION OF UNIDO FIELD NETWORK

LOOKING BACK & INFORMING FOR A MORE EFFECTIVE AND IMPACTFUL ORGANIZATION

ROLE OF UNIDO FIELD NETWORK



REPRESENT

UNIDO in the host country



PROMOTE

UNIDO as effective partner



IDENTIFY

National and donor priorities



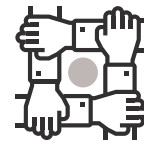
SUPPORT

TC formulation & monitoring



COORDINATE

and report on UNIDO activities



CONTRIBUTE

and actively participate in field activities



STRENGTHEN

UN system wide coherence

UNIDO FIELD NETWORK COMPRISES

5

REGIONAL HUBS

4

REGIONAL OFFICES

38

COUNTRY OFFICES

MAIN OBJECTIVES

INCREASE

UNIDO's effectiveness and efficiency

RESPOND

to national and global priorities

SUPPORT

ISID in Member States

ADVANCE

the 2030 Agenda

AFGHANISTAN - ALGERIA - ARMENIA - BANGLADESH - BOLIVIA - BRAZIL - BURKINA FASO - CAMBODIA - CAMEROON - CHINA - COLOMBIA - CÔTE D'IVOIRE - DEM. REP. CONGO - ECUADOR - EGYPT - ETHIOPIA - GHANA - GUINEA - INDIA - INDONESIA - IRAN - JORDAN - KENYA - KYRGYZSTAN - LAO - LEBANON - MADAGASCAR - MALI - MEXICO - MOROCCO - MOZAMBIQUE - NICARAGUA - NIGERIA - PAKISTAN - PHILIPPINES - RWANDA - SENEGAL - SIERRA LEONE - SOUTH AFRICA - SUDAN - TANZANIA - THAILAND - TUNISIA - UGANDA - URUGUAY - VIET NAM - ZIMBABWE

EVALUATION PURPOSE

ASSESS

the contribution of UNIDO's Field Network to programmatic and strategic decision-making processes towards the achievement of UNIDO's strategic objectives

INFORM

on the Field Network in the context of United Nations reform processes and the 2030 Agenda for Sustainable Development

SCOPE

The evaluation covered policies, strategies and operations of the Field Network over the period 2013 -2018

EVALUATION METHODOLOGY

DATA & DOCUMENTS



COLLECTION AND ANALYSIS

9

FIELD MISSIONS



186

KEY INTERVIEWS

350

SURVEYS



MIXED-METHODS+AN INCLUSIVE AND PARTICIPATORY APPROACH+TRIANGULATION

KEY FINDINGS



AREAS OF STRENGTH

- **Significant progress** in improving the coordination, communication, execution and reporting mechanisms
- **Good representation, commitment and participation** of UNIDO in UNCTS* and UNDAFS*
- **Opportunities for valuable engagement** in delivering on UNIDO's ISID* and the 2030 Agenda for Sustainable Development

AREAS FOR IMPROVEMENT

- **Divergent perspectives** on UNIDO Field Offices in terms of mandates, resources and expected results
- **UNIDO's contribution** to the UNDS* at the country-level varies widely by office-type and resource availability
- **Financial and human resources** available to the Field Network not proportionate with the duties assigned to them
- **Systematic monitoring and reporting** on results and impact and on the extent of contribution to the achievement of ISID is needed
- **Limited access to technical expertise** in the field

* UNCTS: United Nations Country Teams
 * UNDAFS: United Nations Development Assistance Frameworks
 * ISID: Inclusive and Sustainable Industrial Development
 * UNDS: United Nations Development System

KEY RECOMMENDATIONS



BUILD
 a shared understanding
 on the role, purpose
 and resources of
 UNIDO's Field Network



STRENGTHEN
 involvement
 of Member States in strategic discussions about
 UNIDO's Field Network for a more impactful
 organization



BE BETTER
 prepared
 for UNDS and UNRC reforms, including
 opportunities and challenges, by increasing
 access to technical expertise in the field

